



Annual Report 2018-2019

National Trust of Trinidad and Tobago



THE NATIONAL TRUST
OF TRINIDAD AND TOBAGO

INTRODUCTION TO THE NATIONAL TRUST OF TRINIDAD AND TOBAGO (NATIONAL TRUST)

The National Trust was established by the National Trust of Trinidad and Tobago Act, chapter 40:53 of the laws of Trinidad and Tobago. An important part of its mandate is to preserve, manage, maintain, repair and service natural and built heritage properties of interest and to make provision for the access to and enjoyment of these properties by the public. According to the Act, the Trust is deemed to be a charitable institution of a public character. It is managed by a Council that reports to a Minister responsible for National Heritage, which at this time is the Minister of Planning and Development. Six of the eleven members of Council are appointed by the Minister but at least three of these must be from organisations that have similar objectives to the National Trust. The membership of the National Trust elects the other five members of Council, allowing the public to have a voice and make a contribution to the preservation of National Heritage. There are now 3,000 members registered and the numbers are growing steadily. The National Trust, like Trusts in other parts of the world, is also developing a professional cadre of volunteers.

In the past five years the staff has grown from two assistants to sixteen persons versed in heritage preservation and research, education and outreach, administration and finance and business development, sales and marketing. The National Trust has become well known for its tours, trips, exhibitions and lectures throughout the length and breadth of the country and focuses on a wide range of clients from the thousands of school children to senior citizens and active adults. It has just completed the very detailed process of listing 30 additional heritage sites and

it has operated Nelson Island and now the Five Islands and the Banwari Burial site, for several years. It utilises partnerships with state and private organisations to enable the management, maintenance and repair works to be done on the properties it manages. It has several years of experience in event management and outreach as well as facility management. As a response to the limits on public congregation, the National Trust has created virtual tours and is beginning to advertise tour packages catering to smaller numbers and will be rolling out additional videos, films, webinars and lectures utilising its website and social media platforms.

The National Trust completed a Strategic Plan in 2019, which lays out the road map for successful growth and development. It has through its associate membership with the International National Trust Organisation, been able to forge links with National Trusts across the world and in particular in all of the Caribbean. In fact a close working relationship has developed with the Barbados, Guyana, Bermuda and St Lucia National Trusts and the Heritage Trust of Curacao, all of whom own and successfully manage hundreds of historic properties.

The National Trust is a membership-based organisation which generates income as well as receives stipends from the State. Its governance and financial structure enable it to respond quickly to the needs of the properties that are under its control. Its audited accounts are produced annually and provided to its members and the general public as well as to its client Ministry.

TABLE OF CONTENTS

Our Team	4
Message from the Chairman	5
Treasurer's Report	7
2018 - 2019 Highlights	8
Preservation & Research	9
Projects & Facilities	15
Outreach & Education	16
Financial Summary	25
Notes	27

TOP: Great Icacos Lagoon (Source: National Trust of Trinidad and Tobago) BOTTOM: Joseph Bertrand our Education and Outreach Officer at the Bush Bush Wildlife Sanctuary (Source: National Trust of Trinidad and Tobago)



Our Team

C O U N C I L M E M B E R S

Margaret McDowall
Geoffrey Maclean
Neisha Ghany
Candice Ramsaran
Loius Vilain
Marie Abdulah
Aduke Williams
Avril Belfon
Tavernelle Wells
Roma Wong Sang

S T A F F M E M B E R S

Marlon Green
Cheryl Ali
Kara Roopsingh
Leslie-Ann Paul
Joseph Bertrand
Ashleigh Morris
Graeme Suite (joined May 2019)
Kumi De Souza (joined May 2019)
Chenelle Spooner (left at the end of 2019)
Kathleen Kanhai Bujhawan
Pauline Philip
Tiy Cross-Lovelace
Justin Charles (left at the beginning of 2019)

A MESSAGE FROM OUR CHAIRMAN



The Fiscal Year 2018/2019 was a year when the National Trust made significant strides, in a collaborative and structured approach, towards achieving its mandate.

The Strategic Plan was produced as a joint effort of Council and staff and was approved by the Council in April 2019. This paved the way for the creation of four departments and for a formal recruitment drive to fill posts based on the strategically important tasks identified in the Plan and the funding that was available.

The Administration/Accounts department headed by the Operations Coordinator utilising the operational policy framework from the Strategic Plan, began to create specific policies and processes in human resource management, document filing and accounting. The updating of the records of the members commenced and cards were printed for all members.

TOP: Great Icacos Lagoon (Source: National Trust of Trinidad and Tobago) BOTTOM: Joseph Bertrand our Education and Outreach Officer at the Bush Bush Wildlife Sanctuary (Source: National Trust of Trinidad and Tobago)

An in-house person was added on a part time basis, to support the accounting consultant and this has made a major impact on the record keeping and compliance and improved the response time for payment of staff and suppliers.

The Outreach and Education Department benefitted from the addition of the Business Development and Marketing Coordinator. The approach of this Department has been to expand the knowledge and love of the nation's diverse heritage and thus increase the support and protection of these valuable properties by the citizens. This fiscal year saw a major increase in natural and built heritage tours on land and sea throughout the country with the introduction of adventure tours in Tobago and Trinidad. Nelson Island and the small islands of the Gulf of Paria, were particularly promoted with school tours, celebration of events and history filled boat cruises. There was also a well patronized lecture series and a very successful exhibition at Carifesta in August 2019. These activities also provided much needed revenue for the National Trust. The social media platforms and the website as well as the interaction with the members of the National Trust, expanded this year with daily Facebook and Instagram activity, a weekly newsletter, regular blogs and other contributions on the website. The Trust shop continued to operate mainly as a 'Pop Up Shop' at all the activities in various locations.

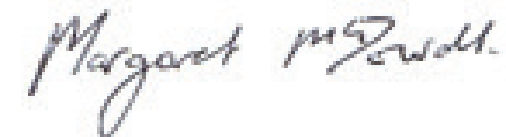
The Heritage and Preservation Department led by its Senior Heritage Preservation and Research Officer, was able to achieve Intention to List designation for thirty properties of interest and provided most of the documentation for formal Listing of these properties. The staff was also able to support the Education and Outreach Department in undertaking research on heritage sites and assisting on tours and lectures as needed. The two departments collaborated on the Heritage Keepers programme geared to the schools and in March 2019, won an award from the INTO for this project.

In addition, there were successful collaborations with US ICOMOS, IFPAM, Leiden University of the Netherlands, the University of the West Indies and the University of Vienna, especially with regard to archaeological research. A new department was created to expand the National Trust's Management capability with the addition of a Senior Project and Facilities Management Officer.

Nelson Island was the main focus of attention and a plan to improve its sustainable management with the support of other State Agencies was put into action commencing with the Ministry of National Security who supplied prisoners from Carrera to undertake cleaning and cutting of the grounds. On-site security/ management services were rationalized and funds were received from the Ministry of Planning and Development to complete activities that had been part of the original development plan for the island. Most importantly, the commencement of a self-sufficiency strategy especially in terms of solar power began to bear fruit.

While the search for a CEO was unsuccessful during this period, the Chairman, Council members and staff were able to achieve several of its milestones in this year. There was a continuing challenge with funding, but some of its shortfall was alleviated by membership fees, increased tours and events. A most urgent issue in this fiscal year was that the National Trust did not have an appropriate, easily accessible head office. All attempts to move from the current location failed even after the damage to the present building from a major earthquake this fiscal year. The National Trust committed itself to making every effort to resolve this situation in the next year.

On behalf of the Council of the National Trust of Trinidad and Tobago I wish to extend my sincere gratitude to our membership, parent Ministry and many stakeholders locally and internationally, whose support continues to allow us to grow and deliver on our mandate. The staff has continued to be our greatest resource and I thank all of them for their dedication and enthusiasm which will ensure that the National Trust continues to expand and develop the appreciation for and preservation of our built and natural heritage.



Margaret McDowall
Chairman

TREASURER'S REPORT

The National Trust has grown substantially over the last year and, I am pleased to report that the accounting substructure has kept pace with and has supported this evolution. We continue to be guided by the International Financial Reporting Standards (IFRS) and continue to have good control over the limited finances of the Trust.

For this financial period, we began with a small subvention of \$2.1mn and ended in a deficit position of \$205,000. This deficit can, in part, be attributed to the recurrent costs of Nelson Island. Here, maintenance and water trucking were exorbitant spends that were essential to our Outreach and Education initiatives. Since 2019, much excellent work and eco-friendly innovation has been done to bring these costs to a more sustainable level. And, on behalf of the Tender's Committee, I would like to acknowledge the sterling contribution of our Facilities and Maintenance Manager – Mr. Kumi De Souza who joined us in March 2019 and vaulted us into the green building revolution. Also, during this period, the costs of running the Trust were fortuitously offset by \$546,000. in revenues from tours, \$46,000 in membership and over \$60,000 in funds raised through the contributions made by members for Red House ceiling relics. I must here salute our membership for their most generous support.

On behalf of the National Trust Council, I would especially like to express sincere gratitude to our Accounting, Administration, Outreach and Maintenance teams for their financial diligence. We have asked much of them in meeting our financial objectives and they have all risen to the challenge.



Neisha Ghany
Treasurer

TOP: Council of the National Trust (left to right) Roma Wong Sang, Dominic Romain, Neisha Ghany, Margaret McDowall, Avril Belfon, Louis Villain, Jacqueline Penco Weekes. (Source: Leslie-Ann Paul) BOTTOM: the Sixth Council of the National Trust and Staff (Source: National Trust of Trinidad and Tobago)



2018-2019 Highlights



30

PROPERTIES SUBMITTED FOR LISTING

1402

TOUR PATRONS



1460

STUDENTS EXPLORED
NELSON ISLAND

From Left to Right: (1) Audrey Jeffers House/Briarend (Source: Josh Lue) (2) Father and Daughter birdwatching on Nelson Island (Source: Graeme Suite) (3) Tour Guide Shafeena Laban leads group on a Nelson Island School Tour (Source: Chenelle Spooner)

Preservation



Heritage Preservation and Research is the backbone of enforcing the regulatory mandate of the National Trust. From listing properties to providing expert advice on proper restoration procedures, HPR Officers are on the frontlines, marshalling support from local and international bodies for improving processes, enforcement, research and capacity building.

LEFT: Senior Heritage Preservation and Research Officer (HPRO) Kara Roopsingh and Maya Doyle (HPRO) on a site visit to the Exchange Village Mud Mandir (Source: National Trust of Trinidad and Tobago)
RIGHT: HPRO Ashleigh Morris goes through one of the older Land Registry books at the Ministry of Legal Affairs (Source: National Trust of Trinidad and Tobago)



30 PROPERTIES READY FOR LISTING

1. 58 Piccadilly Street, Port of Spain – Grade 2
2. All Saints' Anglican Church – Grade 2
3. Arima Dial – Grade A
4. Boissiere House – Grade 2
5. Briarend (Audrey Jeffers House) Grade 2
6. Conquerabia Grade D
7. Exchange Village Shiv Mandir – Grade 1
8. Holy Trinity Cathedral - Grade 1
9. Knollys Tunnel – Grade A
10. Laventille Water Trough – Grade A
11. Main Ridge Forest Reserve – Grade C
12. Nelson Island – Grade B
13. Old Fire Station Building (POS) – Grade 3
14. Old Police Headquarters (POS) – Grade 3
15. Old Public Library (POS)- Grade 3
16. Petroglyphs, (Caurita Stone)– Grade A
17. Sacred Heart Roman Catholic Church – Grade 2
18. Sangre Grande Old Post Office – Grade 2
19. Sarah Morton Dormitory – Grade 3
20. Shiva Mandir, (Gasparillo) Grade 1
21. St. Francis of Assisi R.C. Church – Grade 2
22. St. John's (London) Baptist Church - Grade 1
23. St. Joseph R.C. Church, St. Joseph – Grade 2
24. St. Vincent Jetty Lighthouse – Grade 1
25. TGR No. 11 (Train Engine) - Grade A
26. The Cathedral of the Immaculate Conception – Grade 2
27. The Red House - Grade 3
28. The San Fernando Railway Station Grade 4
29. Trinidad Building and Loan Association Building – Grade 4
30. Wild Fowl Trust – Grade C

TOP: Conquerabia at City Hall, Port of Spain (Source: National Trust of Trinidad and Tobago)
 BOTTOM: Laventille Water Trough (Source: Leslie-Ann Paul)

U S / I C O M O S E X C H A N G E P R O G R A M M E

In 2014, an Integrated Feasibility Assessment Report was prepared for the Ministry of Planning and Development which assessed the feasibility of redeveloping the San Fernando Waterfront. Stakeholder engagement exercises were held with State agencies, the San Fernando City Corporation, the San Fernando Business community, fisher folk, and the public prior to the finalization of the Report. The final Report presented a coherent and comprehensive redevelopment programme which considered the environmental, spatial and economic impacts of each project. The Redevelopment of the San Fernando Waterfront has the potential to be a signature project for the City of San Fernando, and by extension the country. It is anticipated that this redevelopment will be beneficial to the residents, business owners and commuters.

Resultant socio-economic benefits include international and local tourism, expansion of the business sector, development of leisure facilities, increased family-oriented spaces and activities, preservation of historical assets and growth of the creative sector. This is also connected to the developmental themes of Vision 2030 (the National Development Strategy of the Government of Trinidad and Tobago). The National Trust partnered with the United States International Council of Monuments and Sites (US/ICOMOS) for a third year in a row. In 2019 they sent 2 interns, Ms Stephanie Brisita and Mr Eric Stalheim. The interns spent June to August in Trinidad and completed dossiers on sites within the Plaza San Carlos Historical District in the San Fernando Wharf: Rodriguez Building/Tennant's Building, Old Thorpe's Garage, Happy Corner, Fish Market, General Stores. They also created a document with standards and guidelines for a heritage district which was submitted to Town and Country Planning and used to inform their policies. They also did a Public PowerPoint presentation describing the historical value of the buildings in the District and how its preservation is linked to sustainable development for the city of San Fernando and the wider nation.

TOP: (left to right) Permanent Secretary for the Ministry of Planning and Development, Joanne Deoraj, Stephanie Brisita, Eric Stalheim, San Fernando Mayor Junia Regrello, National Trust Chairman Margaret McDowall. BOTTOM: (left to right) San Fernando Mayor, Junia Regrello, Eric Stalheim, Stephanie Brisita and Kara Roopsingh



G E O P H Y S I C A L S U R V E Y : B A N W A R I T R A C E A R C H A E O L O G I C A L S I T E



This project was a collaboration between the National Trust and a Geophysical team from the UWI Seismic Research Center headed by Engineering Seismologist Dr Ilias Papadopoulos.

This team was a multidisciplinary group composed of geologists, geophysicists, civil engineers, earthquake engineers and geographers. The team utilized subsurface scanning techniques such as electric resistivity mapping and seismic tomography. The aim of this project was to demonstrate the effectiveness of such methods in archaeological exploration and to identify areas that may indicate human activity to guide future archaeological research.

TOP: Celeste Sobion (left) and Jade Headley-Mendoza (right) taking notes on the electrical profiling. (photo: Ilias Papadopoulos). BOTTOM: Ms Fayola Thompson ready to strike a plate with sledgehammer to create mechanical waves. In the background Mr Jevan Manzano is acquiring the seismic data using the Geometrics Smartseis. (photo: Ilias Papadopoulos)

THE FIVE ISLANDS ARCHAEOLOGY AND HISTORY PROJECT



The project Five Islands: History and Archaeology was based on a research cooperation between the University of Vienna, the University of the West Indies, St. Augustine Campus, and The National Trust of Trinidad and Tobago. After a survey of the Five Islands in 2017, The team returned in 2018 and 2019 to conduct excavations on Caledonia Island. The project's purpose included the excavation and analysis of material remains, both infrastructural elements and small finds, of the different phases of use of the island.

LEFT: Team of History students from University of the West Indies on the jetty at Nelson (Source: Ashleigh Morris) RIGHT: Students excavating a site on Caledonia Island (Source: Ashleigh Morris)

MEMORANDUM OF ACADEMIC COOPERATION WITH LEIDEN UNIVERSITY



The National Trust agreed to a Memorandum of Academic Cooperation (MAC) in collaboration with Leiden University of the Kingdom of the Netherlands to advance research into the Banwari and St. John's Archaeological sites to be conducted by a team from the Faculty of Archaeology of that university. The Faculty of Archaeology at Leiden University is one of the top ten archaeological research institutions in the world. This collaboration gives the National Trust access to a team of sophisticated researchers in the field of Caribbean Archaeology.

LEFT: Crest of the University of Leiden (Source: University of Leiden Website) RIGHT: University of Leiden Campus (Source: University of Leiden Website)

Projects & Facilities

- Established Building Maintenance Assistance Programme between Ministry of Works & Transport Maintenance Division and the National Trust of T&T. This enabled Ministry workers to start assistance with building maintenance works on Nelson Island.
- Established Grounds Maintenance Assistance Programme between the T&T Prison Service and the National Trust of T&T. Prison gangs from Carrera Prison began weekly grounds maintenance works on Nelson Island.



TOP: Carrera Island (Source: National Trust of Trinidad and Tobago)
BOTTOM: Replacing Ceiling Tiles in the Mess Hall (Source: National Trust of Trinidad and Tobago)

Outreach & Education

R E S O U R C E C E N T R E O P E N D A Y S



In an effort to promote research at the Resource Centre and to reach out to our members the Trust held two Open Days where members were able to come in and learn more about the National Trust. This featured our exhibitions, that is, Landmarks Exhibition, Perry Gate Collection, and the Details exhibition. Persons were also exposed to the collection of books and other research material available at our Resource Center. These Open Days were held in March and September 2019.

LEFT: Students from Sacred Heart RC Church participate in a Heritage Hunt in our Resource Centre (Source: National Trust of Trinidad and Tobago) RIGHT: Same students looking for answers in the exhibition (Source: National Trust of Trinidad and Tobago)

Heritage Tours



There were regular educational excursions to historical, military, agricultural, transportation, industrial and cultural sites of interest in communities around Trinidad and Tobago. The success of these tours is in no small way due to the tremendous support and collaboration with stakeholders such as school teachers and principals, Heritage preservation NGO's and CBO's who take particular pride in their historical and natural treasures, Regional and City Corporations, NIDCO and a cadre of professional tour guides and transportation contractors.

LEFT: A tour patron enjoying our Railway Tour (Source: Don Savant) RIGHT: Arthur Anderson Heritage House (Source: Don Savant)



NELSON ISLAND HERITAGE SITE TOURS

Nelson Island has played a significant role in the development of the social, political and cultural fabric of Trinidad and Tobago. The island's history dates back to its use by the indigenous people and colonial powers and as an immigration and quarantine depot and repatriation centre for indentured labourers during indentureship for the incarceration of Germans in Trinidad during World War II and the detention of Tubal Uriah Butler following the labour unrest of the 1930s, as well as individuals involved in the 1970 Black Power Movement.

The island is also home to the 1802 building, one of the oldest buildings still in use in Trinidad and Tobago. This fascinating story about Nelson Island was told to the thousands of visitors who came and this created many "WOW" moments for guests, many of whom were visiting for the first time. Schools were especially grateful for the opportunity to expose students to this amazing walk through time and the National Trust was pleased to facilitate tours for 17 Primary and Secondary Schools.

TOP: Historic reenactment in front of the Hall of the Peoples or 1802 building (Source: Graeme Suite)
BOTTOM: Replica of Butler's Cottage (Source: National Trust of Trinidad and Tobago)



W E S T E R N I S L E S B O A T T O U R S



These tours involve a serene cruise along the coast of the western peninsula from Port of Spain all the way to Chacachacare and the Bocas, while delivering a thoroughly engaging commentary of the people and events that shaped the area over the centuries. Guests learned about the significance of the islands off the western peninsula and interesting facts on:

- Conquerabia – The Amerindian Village sited at modern-day Port of Spain
- The Northern Range; Cumberland Hill, Morne Catherine, Fort George
- The bays of Carenage and Chaguaramas
- The groups of islands: Five Islands; the Diego Islands; Gasparillo Islands and Bocas Islands.

LEFT: A family enjoys the views from our Western Isles Boat Tours (Source: National Trust of Trinidad and Tobago) RIGHT: View from the Upper Deck Balcony (Source; National Trust of Trinidad and Tobago)



LAND TOURS

Land Tours are an immersive experience that expose guests to the history that surrounds our everyday lives. Destinations include: cocoa estates, great houses, historic villages and towns, forts, museums, geological natural wonders, wetlands and so much more. Our 2018/2019 land tours included:

- Agricultural Moruga, highlighting the agricultural activities of Moruga namely hill rice planting and production, scorpion pepper fields and the cocoa and coffee museum.
- Port of Spain Heritage Tour which treated attendees of the Gas Exporting Countries Forum (GECF) to an historical perspective of our capital city with highlights of some of our internationally known personalities.
- Popping Piparo Tour where patrons were treated to an historical perspective of the built and natural heritage of this quiet rural community. This tour included a visit to the Reform Hindu Mandir, the former Dole Chadee Estate, the Piparo Mud Volcano, and the Fourth Company Village, Hardbargain.
- Rancho Quemado Cocoa Tour of the agricultural heritage with specific focus on the cocoa cultivation and honey production. Also included was a visit to the site where the remains of the first Trinidadian, Banwari Man/Woman were found and a look at the cultural impact of Sipari Mai.
- Cedros/Icacos Tour of some of the built and natural sites on our south-western peninsula. Sites visited included Green Hill Bunkers, Galfa mud volcano, Columbus Bay, and the Great Icacos Lagoon.

TOP: Tour Patrons gather under the trees (Source: National Trust of Trinidad and Tobago)
 BOTTOM: Fyzabad Cemetery Tar Pit (Source: National Trust of Trinidad and Tobago)

LAND TOURS

- Museums Tour in commemoration of International Museums Day, featured visits to the Angostura Museum and Barcant Butterfly Collection, the UWI Zoology Museum, the Cricket Heritage Museum and the National Museum and Art Gallery.
- Fyzabad Tour commemorated our celebration of Labour Day and looked at the role of Fyzabad in the labour movement. Sites visited included the Mud House Museum, Charlie King Junction, the La Brea Charles Monument, the Butler statue and tomb and Sanderson Heritage Park.
- Tamana/Talparo Tour highlighting the cocoa estates in the Talparo to Mundo Nuevo area. Sites included the Bethany Estate, the Garden by Wendy Lee Yuen, and Tamana Mountain Chocolate.
- Merikins Tour tracing the history of the Africans, enslaved in the USA, who fought on Britain's behalf in the War of 1812 and were freed and resettled in British territories like Trinidad where they formed the Company Villages in Moruga and went on to make their contribution to society in Trinidad and Tobago.

ADVENTURE TOURS

- Adventure Tours add a bit more exploration and excitement to learning about our history. Guests were treated to the Chacachacare Heritage Quest, the Tobago Adventure Tour, the Oropouche Lagoon Tour, and the Nariva Swamp Tour.

TOP: Digity Mud Volcano, Debe (Source: National Trust of Trinidad and Tobago)
 BOTTOM: Oropouche Lagoon (Source: National Trust of Trinidad and Tobago)





HERITAGE LECTURES

There is a large volume of academic research and published papers about diverse aspects of the country's history and heritage. The National Trust has hosted a range of lectures where experts bring this information to life. Lectures included:

Timeline: History of Trinidad and Tobago:

- The Warao Nation of Trinidad - Facilitators: Mr. Michael Tang Yuk, Warao Chairman; Mr. Raould Simon, Warao Shaman; Mr. Collin Harris, Warao Research Institute
- The Merikins: The Forgotten Freedom Fighters (film)
- The Chinese in Trinidad – Facilitator: Dr. Robert Lee
- The Cocoa Panyol in Trinidad - Facilitator: Dr. Sylvia Moodie-Kublalsingh

Trinidad and Tobago Archaeology: Old and New Perspectives by Dr Arie Boomert (July 2019)

This lecture was conducted by the foremost expert in Trinidad and Tobago archaeology Dr Arie Boomert of Leiden University, The Netherlands. Dr. Boomert discussed the history of archaeology in T&T and the potential of both pre-Columbian and historical archaeology.



TOP: Dr Sylvia Moodie-Kublalsingh talks about the History of the Cocoa Panyol in Trinidad (Source; National Trust of Trinidad and Tobago) BOTTOM: Chairman introduces lecturer (Source: National Trust of Trinidad and Tobago)

Fundraising

RED HOUSE CEILING ARTEFACTS



During the restoration works at the Red House, portions of the ornate ceiling designs that were too damaged to be re-used were presented to the National Trust. These artefacts were in turn made available to members and the public who were thrilled for the opportunity to own a keepsake in memory of the 100+ years of history of the landmark heritage building.

LEFT: Red House Artefact in the shape of a wave (Source; Tiy Cross-Lovelace) RIGHT: Red House Artefact representing a bouquet of flowers (Source: Tiy Cross-Lovelace)

INTO Opening Minds Award

P R E S E N C E A T I N T E R N A T I O N A L
C O N F E R E N C E O F N A T I O N A L T R U S T S



The International National Trusts Organisation's (INTO) biennial Conference was held from the 27th to the 30th of March in Bermuda. The Trust was represented and presented in the session “Opening Minds –How do we consistently engage with younger audiences?”. The Trust also received the Open Mind award for the Heritage Keepers project.

LEFT: Closeup of the Opening Minds Award (Source: Kara Roopsingh)

RIGHT: (from left to right) Neisha Ghany, Kara Roopsingh, Catherine Leonard (INTO Secretary General) and Margaret McDowall pose with the Opening Minds Award (Source: National Trust of Trinidad and Tobago)

Financial Summary

	2 0 1 9 \$	2 0 1 8 \$
I N C O M E		
NET INCOME	3 , 0 9 7 , 3 0 9 (+ 1 . 6 %)	3 , 0 4 8 , 7 1 9
E X P E N D I T U R E		
TOTAL EXPENDITURE	3 , 3 0 2 , 2 8 7 (+ 4 . 3 %)	3 , 1 6 4 , 9 6 8
D E F I C I T	2 0 4 , 9 7 8 (+ 7 6 . 4 %)	1 1 6 , 2 4 9

Financial Summary

	2 0 1 9 \$	2 0 1 8 \$
A S S E T S		
NON - C U R R E N T A S S E T S	1 1 2 , 9 1 7	1 1 1 , 0 7 6
C U R R E N T A S S E T S	2 , 0 7 4 , 6 8 5	1 , 5 3 6 , 0 1 5
T O T A L A S S E T S	2 , 1 8 7 , 6 0 2	-
<hr/>		
F U N D & L I A B I L I T I E S		
DEFICIT IN GENERAL RESERVES FUND	(8 0 1 , 5 8 3)	(6 8 6 , 4 2 2)
C U R R E N T L I A B I L I T I E S	2 , 9 8 9 , 1 8 5	2 , 3 3 3 , 5 1 3
T O T A L F U N D & L I A B I L I T I E S	2 , 1 8 7 , 6 0 2	1 , 6 4 7 , 0 9 1

Notes





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S O C I A L M E D I A

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